

# Production system configuration and layout planning for efficient manufacturing system design: An industrial case study

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## Abstract

In recent years, the manufacturing industry has faced increasing challenges related to labor shortages and rising labor costs. One response to these challenges is the automation of production systems, which replaces part of the human workforce with equipment such as robots, machine tools, and conveyors. However, designing an automated production system remains a complex task, often requiring engineers to manually develop an optimal system configuration and layout that minimizes investment costs while satisfying constraints such as production demand, technological requirements, and limited floor space. The traditional approach, solving system configuration and layout planning separately, often requires numerous iterations when floor space is restricted, making it difficult to obtain feasible solutions within a practical time frame. To address this issue, this study applies a recent logic-based Benders decomposition approach to a real industrial production system configuration and layout planning problem, involving the design of a machining cell composed of robots, machines, and other resources. The recently proposed abstract model is extended to capture all practically relevant requirements, including detailed modeling of resources and manufacturing processes. A case study demonstrates how the optimization software can be integrated into the overall planning workflow and highlights the refine-

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ments made by human experts to adapt the automatically computed solution to fulfill all practical requirements. The results show that, compared to the conventional manual workflow, the proposed optimization approach and software tool reduced the required human design effort from 22 working hours to 4.5 hours.

*Keywords:* Cellular manufacturing systems, System configuration, Cell formation, Intra-cell layout planning, Benders decomposition, Mixed-integer linear programming

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## <sup>1</sup> 1. Introduction

<sup>2</sup> In the manufacturing industry, automation of production systems is re-  
<sup>3</sup> quired due to several factors, such as growing labor shortages [1] and in-  
<sup>4</sup> creasing labor costs [2]. The automation of production systems not only  
<sup>5</sup> addresses the above mentioned workforce issues but also enhances produc-  
<sup>6</sup> tivity [3] and flexibility [4] in production processes, making it a crucial aspect  
<sup>7</sup> for the competitive advantage of manufacturing companies [5]. In order to  
<sup>8</sup> build an automated production system, manufacturing companies need to ex-  
<sup>9</sup> ecute the engineering tasks such as production system design, manufacturing  
<sup>10</sup> or procurement of production equipment (e.g., robots, conveyors, and jigs),  
<sup>11</sup> software implementation, overall production system installation and testing  
<sup>12</sup> [6, 7]. Production system design includes the following two main subprob-  
<sup>13</sup> lems: (i) the system configuration problem, where engineers need to select  
<sup>14</sup> equipment from the available resources, combine the selected equipment into  
<sup>15</sup> work cells, and assign products to the selected resources [8]; (ii) the layout  
<sup>16</sup> planning problem [9], where engineers determine the geometrical position  
<sup>17</sup> and orientation of the given resources within the available floor space. It is  
<sup>18</sup> a demanding task for engineers to manually find a system configuration and  
<sup>19</sup> layout that minimizes investment cost while satisfying complex constraints  
<sup>20</sup> such as specifications of product mix and available resources, demand vol-  
<sup>21</sup> umes and process sequences of each product, as well as the limitations of the  
<sup>22</sup> available floor space.

<sup>23</sup> In order to support engineers throughout the system design process, sev-  
<sup>24</sup> eral studies proposed optimization approaches separately for the system con-  
<sup>25</sup> figuration problem [10] and for the layout planning problem [9]. These ap-  
<sup>26</sup> proaches have the potential to increase the speed and the quality of the pro-  
<sup>27</sup> duction system design process, and allow engineers to achieve better solutions

28 in shorter time. However, the above approaches overlook the integration of  
29 the two related problems, and as a result, the computed system configuration  
30 may not fit into the available floor space. In practice, such issues are man-  
31 aged via iterative modifications until a feasible solution is found. While most  
32 contributions in the scientific literature focus on greenfield projects, which  
33 involve building new systems from scratch, industry more commonly faces  
34 brownfield projects, addressing the modification of existing systems [11]. In  
35 such cases, the available floor space is strictly limited, which may easily result  
36 in numerous iterations, increasing the difficulty of finding a feasible solution  
37 within a practical time frame.

38 An approach for overcoming these difficulties is to integrate the system  
39 configuration and the layout planning problems. Yet, integration presents  
40 a computational challenge, since both sub-problems are NP-hard in them-  
41 selves. Logic-based Benders decomposition [12] is an efficient approach for  
42 solving such large-scale optimization problems by dividing them into a mas-  
43 ter problem and one or multiple subproblems. It solves the master problem  
44 first, and then each subproblem separately within the frames defined by the  
45 master solution. Upon a potential infeasibility of a subproblem, constraints  
46 (so-called Benders cuts) are fed back to the master problem for avoiding  
47 similar sources of infeasibility in future iterations. The performance of the  
48 approach depends heavily on the degree to which decomposition can exploit  
49 problem structure, i.e., both on the problem and on the solution techniques  
50 (e.g., logical inference techniques, such as lifted cuts) applied within the de-  
51 composition framework [12].

52 A logic-based Benders decomposition approach to generic configura-  
53 tion-and-layout problems was proposed recently in [13]. While that study demon-  
54 strated the computational efficiency of the Benders approach on a clear, ab-  
55 stract mathematical model, for successful industrial applications, the prob-  
56 lem model must be extended with a number of side constraints that capture  
57 detailed practical requirements. Incorporating these application-specific con-  
58 straints also makes the problem more difficult to solve. Yet, capturing these  
59 requirements is an absolute must for bridging the gap between theoretical  
60 models and practical applications.

61 This paper addresses the aforementioned challenge by making the follow-  
62 ing contributions:

63 • Extending the abstract configuration-and-layout model of [13] to cap-  
64 ture various practical requirements arising in the industrial application.

65 This includes the detailed modeling of the resources (e.g., robots, ma-  
66 chine tools, robot grippers, part stockers, jig stockers, etc.) and the  
67 manufacturing process (e.g., changeover times for jigs and robot gripp-  
68 pers, part loading and unloading times) on both the configuration and  
69 the layout levels; as well as adding a secondary objective to the layout  
70 planning problem to capture the robot travel distance.

71 • Presenting a detailed case study about how the proposed automated  
72 planning approach could be used by a human expert in an actual in-  
73 dustrial project, including how it was fitted into the overall planning  
74 workflow, what refinements of the computed solutions were needed to  
75 respond to all practical requirements, and most importantly, how the  
76 automated approach led to a significant decrease of the planning effort  
77 required from the human expert.

78 **2. Literature review**

79 *2.1. Production system configuration*

80 Optimization of production system configuration has long been a topic of  
81 interest for improving productivity and flexibility in the manufacturing indus-  
82 try. A typical example of the system configuration problem is to determine  
83 the optimal combination of production resources that minimizes investment  
84 cost while satisfying constraints such as product mix, demand volume, and  
85 process sequence. From the architectural point of view, two common types  
86 of production systems are flow-line systems and cellular manufacturing sys-  
87 tems. A flow-line system consists of a sequence of workstations through  
88 which products progress in a single direction during the manufacturing pro-  
89 cess [14]. The cellular manufacturing systems improve production efficiency  
90 and flexibility by grouping similar parts into part families and corresponding  
91 machines into cells [15].

92 For flow-line systems, a classical system configuration model is the as-  
93 sembly line balancing (ALB) problem [16]. ALB involves distributing the  
94 total workload required to manufacture each unit of product among multiple  
95 workstations along the line [10, 17]. Various computational approaches have  
96 been proposed for solving ALB problems, including mixed-integer linear pro-  
97 gramming (MILP) models [18], zero-one integer programming models [19],  
98 custom cutting plane algorithms [20], and a graph theory-based approach  
99 [21]. However, since ALB is NP-hard, it is difficult to apply exact solution

100 methods to large-scale problems. For this reason, different (meta-)heuristics  
101 have also been investigated: e.g., rule-based genetic algorithm (GA) [22], ant  
102 colony optimization [23], and particle swarm optimization [24]. [25] proposes  
103 a heuristic method for simultaneously solving the task sequencing and the  
104 system configuration problem.

105 For cellular manufacturing systems, the system configuration problem  
106 corresponds to cell formation (CF) [26]. A typical CF problem involves  
107 determining the number of cells, assigning machines to cells, and allocating  
108 parts to machines. Solution methods include MILP [27], tabu search [28], GA  
109 and a meta-heuristic called multi-objective vibration damping optimization  
110 [29], as well as multi-objective simulation optimization [30].

## 111 *2.2. Layout planning*

112 Facility layout planning (FLP) involves design problems related to the  
113 spatial arrangement of the resources that constitute an industrial production  
114 system [9]. A recent literature review on FLP, together with a proposal of re-  
115 search directions to achieve practicable automated layout planning methods,  
116 is presented in [31]. Based on the material handling system, FLP problems  
117 are typically classified into six categories [9, 32]: single-row layout, double-  
118 row layout, parallel-row layout, multi-row layout, loop layout, and open-field  
119 layout problems. Specifically, open-field layouts are distinguished as arrange-  
120 ments that do not follow any layout templates.

121 Various approaches have been proposed for FLP using different layout  
122 templates. In [33], robust single row layouts are introduced that tolerate de-  
123 mand uncertainty. [34] proposed a hybrid firefly-chaotic simulated annealing  
124 approach to optimize U-shaped single-row layouts. For multi-row layouts,  
125 [35] presents a robust machine layout design tool to minimize material flow  
126 distance using a GA, taking into account demand uncertainty and machine  
127 maintenance. [36] introduced an integer linear programming model for FLP  
128 that places a set of fixed-size rectangular departments in such a way that  
129 the material flow between adjacent departments is maximized. For loop lay-  
130 outs, several meta-heuristic approaches were investigated, such as a harmony  
131 search [37] and a random-key and cuckoo search-based approach [38]. The  
132 above models, relying on layout templates, offer the advantage of computa-  
133 tional efficiency but are constrained by limited design flexibility.

134 Various contributions address FLP without layout templates, i.e., the 2D  
135 open-field layout problem. A MILP formulation is introduced in [39] for  
136 FLP considering material handling points and material path design. MILP

137 models for the dynamic layout case and for a multi-floor variant are pre-  
138 sented in [40] and [41], respectively. [42] proposed a three-stage mathemati-  
139 cal programming method to find competitive solutions for multi-floor prob-  
140 lems. [43] modeled a facility layout problem with conflicting objectives as a  
141 Bertrand competition game and solved it using a simulated annealing (SA)  
142 meta-heuristic.

143 *2.3. Integration of system configuration and layout planning*

144 Several exact solution approaches have been proposed to find an optimal  
145 solution of integrated system configuration and layout planning problems  
146 in cellular manufacturing systems. [44] proposed a mixed-integer nonlinear  
147 programming model, and demonstrated that the integrated approach outper-  
148 forms the sequential approach. [45] introduced a MILP model for integrated  
149 CF, group layout, and group scheduling. For tackling larger problems, sev-  
150 eral (meta-)heuristic methods have been investigated. Among others, these  
151 include a hybrid GA-SA method for integrated cell formation and layout  
152 planning under supply chain uncertainty [46]; a GA to solve cell formation,  
153 group layout, and group scheduling [47]; an iterative heuristic for the inte-  
154 grated layout design and product flow assignment problem [48]; and a SA  
155 meta-heuristic for CF and group layout in dynamic environments [49].

156 **3. Problem definition**

157 In this chapter we describe the system configuration problem (Section 3.1)  
158 and the layout planning problem (Section 3.2). Figure 1 shows the structure  
159 of the integrated problem as well as the applied solution method.

160 *3.1. System configuration problem*

161 The cellular manufacturing system configuration problem addressed in  
162 this study involves determining the assignment of products to resources and  
163 resources to manufacturing cells, while minimizing the investment cost. The  
164 system designed in this study is a multi-product production system con-  
165 sisting of multiple cells with deterministic product demand. All products  
166 must be produced within the production period without allowing for stock  
167 or backlogs.

168 Each cell consists of one robot, multiple machines, and sub-resources, such  
169 as part stocker, gripper stocker, jig stocker and adjustment device. Based on  
170 a given process plan, the machine performs a complete machining operation,

171 such as milling and drilling, in a single operation. The robot, equipped with  
172 product-specific gripper, performs the loading and unloading of products into  
173 and out of the machine. If a cell is assigned more than one robot gripper,  
174 then it is necessary to assign as many gripper stockers to the cell as robot  
175 grippers. Each cell must have one part stocker for storing pre- and post-  
176 processed parts. Each cell must be equipped with one jig stocker, as well as  
177 one adjustment device to temporarily store and adjust the part grasp position  
178 for the robot. The maximum number of machines that can be installed in a  
179 cell is bounded from above.

180 The resources vary in size, cost, and performance. A machining center  
181 with higher cost tends to have shorter machining times and be able to process  
182 more products, yet, this is not an assumption in the proposed model. In  
183 addition, the robots, machines, and grippers that can be applied to a product  
184 are limited by the characteristics of the products (weight, shaft length, shaft  
185 diameter, etc.). Such technical requirements are captured via  $J_p$ , the set of  
186 robot types applicable for product  $p$ ;  $N_p$ , the set of machine types for  $p$ ; and  
187  $G_p$ , the set of gripper types for  $p$ .

188 It is assumed that the products assigned to each machine are processed in  
189 a single production batch, e.g., 20 pieces of a product assigned to a machine  
190 must be processed consecutively. The operation times required to process  
191 are classified as follows.

- 192 • **Jig change time** ( $T_{p,n,r}^J$ ) : Time required to change the jig for pro-  
193 cessing a product, depending on product  $p$ , machine type  $n$  and robot  
194 type  $r$ , occupying both the machine and the robot.
- 195 • **Loading time** ( $T_{p,r}^L$ ) : Time required to transport each piece of a  
196 product to the machine, depending on product  $p$  and robot type  $r$ ,  
197 occupying both the machine and the robot.
- 198 • **Process time** ( $T_{p,n}^P$ ) : Time required to process a product, depending  
199 on product  $p$  and machine type  $n$ , occupying only the machine.
- 200 • **Unloading time** ( $T_{p,r}^U$ ) : Time required to transport each piece of  
201 product  $p$  from the machine, depending on product  $p$  and robot type  $r$   
202 occupying both the machine and the robot.
- 203 • **Gripper change time** ( $T_{p,r}^G$ ) : the time required before performing  
204 the loading and unloading tasks when the robot operates with different

205        grippers, depending on product  $p$  and robot type  $r$ , occupying only the  
 206        robot.

207        The proposed model does not allow for detailed scheduling, thus cannot  
 208        calculate the exact number of gripper exchanges required. Therefore, it is  
 209        assumed that a gripper exchange is always required before loading and un-  
 210        loading operations in a multi-gripper cell. This estimation is based on the  
 211        actual machining cell system and is considered reasonable, since the gripper  
 212        exchange time is sufficiently short relative to the process time.

213        The available floor space of the cells are known a priori. In this system  
 214        configuration problem, only the total floor area of each cell is considered and  
 215        no layout planning based on geometry is performed. The notation used for  
 216        the system configuration problem is summarized in Table 1.

Table 1: Notation for system configuration problem.

Indices	
$p$	Product (index)
$c$	Cell (index)
$r$	Robot type (index)
$m$	Machine slot (index)
$n$	Machine type (index)
$g$	Gripper type (index)
$i$	Gripper stocker type (index)
$j$	Jig stocker type (index)
$k$	Part stocker type (index)
$a$	Adjustment device type (index)
Input parameters	
$D_p$	Demand for product $p$ [pcs]
$J_p$	Set of applicable robot types for product $p$ (index set)
$N_p$	Set of applicable machine types for product $p$ (index set)
$G_p$	Set of applicable gripper types for product $p$ (index set)
$K_r^R$	Purchase cost for robot type $r$ [\\$]
$K_n^M$	Purchase cost for machine type $n$ [\\$]
$K_g^G$	Purchase cost for gripper type $g$ [\\$]
$K_i^{GS}$	Purchase cost for gripper stocker type $i$ [\\$]
$K_j^{JS}$	Purchase cost for jig stocker type $j$ [\\$]
$K_k^{PS}$	Purchase cost for part stocker type $k$ [\\$]

$K_a^{AD}$	Purchase cost for adjustment device type $a$ [\\$]
$\bar{M}_r$	Maximum number of available machine slots if robot $r$ is assigned to the cell [num]
$\Theta$	Length of production period [sec]
$D$	Length of depreciation period for resources [years]
$T_{p,n}^P$	Process time for product $p$ with machine type $n$ [min]
$T_{p,r}^L$	Part loading time for product $p$ with robot type $r$ [min]
$T_{p,r}^U$	Part unloading time for product $p$ with robot type $r$ [min]
$T_{p,n,r}^J$	Jig change time for product $p$ and machine type $n$ with robot type $r$ [min]
$T_{p,r}^G$	Gripper change time for product $p$ with robot type $r$ [min]
$S_r^R$	Floor space required by robot type $r$ [ $m^2$ ]
$S_n^M$	Floor space required by machine type $n$ [ $m^2$ ]
$S_i^{GS}$	Floor space required by gripper stocker type $i$ [ $m^2$ ]
$S_j^{JS}$	Floor space required by jig stocker type $j$ [ $m^2$ ]
$S_k^{PS}$	Floor space required by part stocker type $k$ [ $m^2$ ]
$S_a^{AD}$	Floor space required by adjustment device type $a$ [ $m^2$ ]
$\bar{S}_c$	Available floor space of cell $c$ [ $m^2$ ]
<b>Decision variables</b>	
$y_{p,c,r,m,n}$	Denotes if product $p$ is assigned to cell $c$ , machine slot $m$ , to be produced with robot type $r$ and machine type $n$ (binary)
$x_{p,c,r,m,n}$	Fraction of the demand for product $p$ assigned to cell $c$ , machine slot $m$ , to be produced with robot type $r$ and machine type $n$ (real in $[0, 1]$ )
$b_{c,r}$	Cell $c$ is built with robot type $r$ (binary)
$d_{c,m,n}$	In cell $c$ , machine slot $m$ is built with machine type $n$ (binary)
$q_c$	Cell $c$ is a multi-gripper cell (binary)
$t_c^G$	Total gripper change time for cell $c$ [min]
$z_{c,g}^G$	Cell $c$ is equipped with gripper type $g$ (binary)
$z_{c,i}^{GS}$	Cell $c$ is equipped with gripper stocker type $i$ (binary)
$z_{c,j}^{JS}$	Cell $c$ is equipped with jig stocker type $j$ (binary)
$z_{c,k}^{PS}$	Cell $c$ is equipped with part stocker type $k$ (binary)
$z_{c,a}^{AD}$	Cell $c$ is equipped with adjustment device type $a$ (binary)

<sup>217</sup> *3.2. Layout planning problem*

<sup>218</sup> The layout planning problem considers the physical arrangement of ‘items’  
<sup>219</sup> such as machines, robots and different types of stockers in order to fit inside

220 the available floor space of each cell. To improve handling efficiency, the  
 221 objective of the layout planning problem in this study is to minimize the  
 222 robot travel distance for the robot handling tasks such as part loading and  
 223 unloading, jig change, and hand change. The available floor space of a cell  
 224 is given with the width and height of the cell. Other inputs to the layout  
 225 planning problem are the set of items assigned to the cell, and their floor  
 226 space requirements. Cells and items are modeled as axis-aligned rectangles,  
 227 rotations of 90 degrees are allowed for items. A margin is prescribed between  
 228 resources as a space for human maintenance work in case of resource failure  
 229 or stoppage during operation. The notation applied for the layout planning  
 230 problem is summarized in Table 2.

Table 2: Notation for layout planning model.

Indices	
$i$	Item (index)
$c$	Cell (index)
Input parameters	
$\mathcal{I}_c$	Items assigned to cell $c$ (set)
$\mathcal{R}_c$	Set of robots assigned to cell $c$ (set)
$\mathcal{M}_c$	Set of machines assigned to cell $c$ (set)
$\mathcal{PS}_c$	Set of part stockers assigned to cell $c$ (set)
$\mathcal{AD}_c$	Set of adjustment devices assigned to cell $c$ (set)
$\mathcal{JS}_c$	Set of jig stockers assigned to cell $c$ (set)
$\mathcal{GS}_c$	Set of gripper stockers assigned to cell $c$ (set)
$M_{i,j}$	Margin required between item $i$ and $j$ (real) [m]
$W_i$	Width of item $i$ (real) [m]
$H_i$	Height of item $i$ (real) [m]
$\bar{W}_c$	Width of cell $c$ (real) [m]
$\bar{H}_c$	Height of cell $c$ (real) [m]
Decision variables	
$x_i$	Coordinate $x$ of the midpoint of item $i$ (real) [m]
$y_i$	Coordinate $y$ of the midpoint of item $i$ (real) [m]
$z_i$	Whether item $i$ is rotated 90 degrees (binary)
$w_i$	Width of item $i$ after considering rotation state (real) [m]
$h_i$	Height of item $i$ after considering rotation state (real) [m]
$\alpha_{i,j}$	Whether item $i$ located above item $j$ (binary)
$\rho_{i,j}$	Whether item $i$ located on the right of item $j$ (binary)

$d_{i,j}$	Distance of item $i$ and item $j$ (real), [m]
$\delta_{i,j}^x$	Distance of item $i$ and item $j$ along axis $x$ (real) [m]
$\delta_{i,j}^y$	Distance of item $i$ and item $j$ along axis $y$ (real) [m]
$d^L$	Total robot travel distance for the part loading task (real) [m]
$d^U$	Total robot travel distance for the part unloading task (real) [m]
$d^J$	Total robot travel distance for the jig change task (real) [m]
$d^G$	Total robot travel distance for the gripper change task (real) [m]

231 **4. Solution approach**

232 The system configuration and layout planning problems are modeled sep-  
 233 arately as MILP, described in Sections 4.1 and 4.2, respectively. The integra-  
 234 tion of the problems is based on the following iterative procedure, as shown in  
 235 Figure 1. First, the optimal solution to the system configuration problem is  
 236 obtained (Figure 1a). Since the geometrical requirements of the layout plan-  
 237 ning problem are not encoded in the system configuration problem, there is  
 238 no guarantee that the optimal configuration can be realized in the physical  
 239 sense. Hence, with the optimal solution of the system configuration as input,  
 240 the layout planning problem is solved (Figure 1b). If a feasible solution to  
 241 the layout planning problem is found, the process is terminated. Otherwise,  
 242 the system configuration problem is extended with new constraints, i.e., Ben-  
 243 ders cuts, restricting the set of items that can be assigned to a cell. Further  
 244 discussion of the cuts is given in Section 4.3. Then the system configuration  
 245 problem is solved again, repeating the cycle until the system configuration  
 246 admits a feasible layout.

247 *4.1. MILP model for system configuration problem*

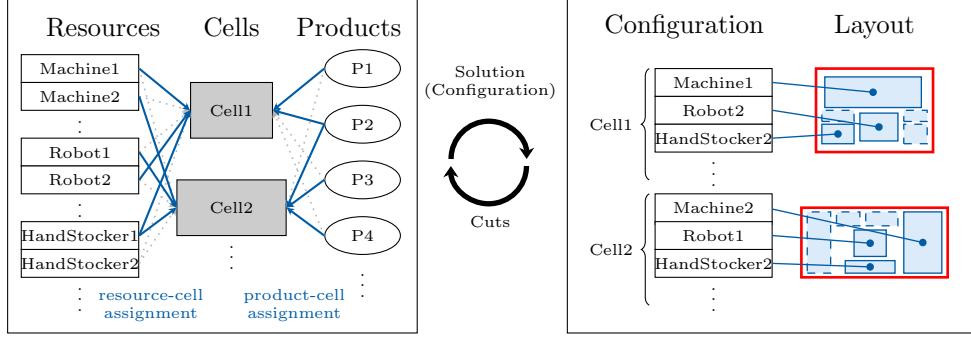
248 A MILP model for the system configuration problem is proposed as fol-  
 249 lows:

250 Minimize

$$\begin{aligned}
 & \sum_{c,r} K_r^R b_{c,r} + \sum_{c,m,n} K_n^M d_{c,m,n} + \sum_{c,g} K_g^G z_{c,g}^G + \sum_{c,i} K_i^{GS} z_{c,i}^{GS} \\
 & + \sum_{c,j} K_j^{JS} z_{c,j}^{JS} + \sum_{c,k} K_k^{PS} z_{c,k}^{PS} + \sum_{c,a} K_a^{AD} z_{c,a}^{AD} + \sum_{p,c,r,m,n} y_{p,c,r,m,n}
 \end{aligned} \tag{1}$$

251 subject to

$$x_{p,c,r,m,n} \leq y_{p,c,r,m,n} \quad \forall p, c, r, m, n \tag{2}$$



(a) Master problem: system configuration.

(b) Sub-problem: layout planning.

Figure 1: Conceptual diagram of the Benders decomposition framework.

$$\sum_{c,r,m,n} x_{p,c,r,m,n} = 1 \quad \forall p \quad (3)$$

$$\sum_r b_{c,r} \leq 1 \quad \forall c \quad (4)$$

$$\sum_n d_{c,m,n} \leq \sum_r b_{c,r} \quad \forall c, m \quad (5)$$

$$\sum_n d_{c,m,n} \leq 1 - b_{c,r} \quad \forall c, r, m > \bar{M}_r \quad (6)$$

$$y_{p,c,r,m,n} \leq b_{c,r} \quad \forall p, c, n, m, r \in J_p \quad (7)$$

$$\sum_{c,m,n} y_{p,c,r,m,n} = 0 \quad \forall p, r \notin J_p \quad (8)$$

$$y_{p,c,r,m,n} \leq d_{c,m,n} \quad \forall p, c, r, m, n \in N_p \quad (9)$$

$$\sum_{c,r,m} y_{p,c,r,m,n} = 0 \quad \forall p, n \notin N_p \quad (10)$$

$$y_{p,c,r,m,n} \leq \sum_{g \in G_p} z_{c,g}^G \quad \forall p, c, r, m, n \quad (11)$$

$$\sum_k z_{c,k}^{PS} \geq \sum_r b_{c,r} \quad \forall c \quad (12)$$

$$(q_c = 0) \implies \sum_g z_{c,g}^G \leq 1 \quad \forall c \quad (13)$$

$$(q_c = 1) \implies \sum_{p,r,m,n} 2D_p T_{p,r}^G x_{p,c,r,m,n} \leq t_c^G \quad \forall c \quad (14)$$

$$(q_c = 1) \implies \sum_i z_{c,i}^{GS} \geq \sum_g z_{c,g}^G - 1 \quad \forall c \quad (15)$$

$$\sum_j z_{c,j}^{JS} \geq \sum_r b_{c,r} \quad \forall c \quad (16)$$

$$\sum_a z_{c,a}^{AD} \geq \sum_r b_{c,r} \quad \forall c \quad (17)$$

$$\sum_{p,r,n} (T_{p,n,r}^J y_{p,c,r,m,n} + (T_{p,r}^L + T_{p,n}^P + T_{p,r}^U) D_p x_{p,c,r,m,n}) \leq \theta \sum_r b_{c,r} \quad \forall c, m \quad (18)$$

$$\sum_{p,r,m,n} (T_{p,r}^J y_{p,c,r,m,n} + (T_{p,r}^L + T_{p,r}^U) D_p x_{p,c,r,m,n}) + t_c^G \leq \theta \sum_r b_{c,r} \quad \forall c \quad (19)$$

$$\begin{aligned} & \sum_r S_r^R b_{c,r} + \sum_n S_n^M d_{c,m,n} + \sum_i S_i^{GS} z_{c,i}^{GS} \\ & + \sum_j S_j^{JS} z_{c,j}^{JS} + \sum_k S_k^{PS} z_{c,k}^{PS} + \sum_a S^{AD} z_{c,a}^{AD} \leq \bar{S}_c \quad \forall c \quad (20) \end{aligned}$$

$$t_c^G \geq 0 \quad \forall c, h \quad (21)$$

$$\begin{aligned} & y_{p,c,r,m,n}, b_{c,r}, d_{c,m,n}, q_c, z_{c,g}^G, z_{c,i}^{GS}, z_{c,j}^{JS}, z_{c,k}^{PS}, z_{c,a}^{AD} \in \{0, 1\} \\ & \forall p, c, r, m, n, g, i, j, k, a \quad (22) \end{aligned}$$

252 The objective is to minimize the sum of investment costs and product-cell  
 253 assignment penalties (1). The product-cell assignment penalty is included in  
 254 the objective to ensure the assignment of the same type of product to the  
 255 same cell as much as possible. If a fraction of the demand for product  $p$   
 256 is satisfied by machine  $n$  in slot  $m$  and robot  $r$  in cell  $c$ , then product  $p$   
 257 is assigned to the same machine, slot, robot and cell (2). All demand is  
 258 satisfied without any stock or backlog (3). At most one robot is assigned to  
 259 a cell (4), and if a robot is assigned to a cell, the cell is considered built, and  
 260 machines can be assigned to the built cell (5). There is an upper limit on  
 261 the number of machines allocated to a cell, determined by the type of the  
 262 assigned robot (6). A product can be assigned to a cell with the appropriate  
 263 robot (7,8), machine (9,10) and gripper (11). Each cell has a part stocker to

264 store parts before and after processing them (12). No gripper change time  
 265 is calculated for single gripper cells (13), whereas multi-gripper cells require  
 266 gripper change time (14) and one less gripper stocker than the number of  
 267 assigned grippers (15). Each built cell requires a jig stocker (16) and an  
 268 adjustment device (17). The machine load, consisting of jig change time,  
 269 part loading and unloading times, and process time, must not exceed the  
 270 duration of the given production period (18). The robot load, which consists  
 271 of jig change time, part loading and unloading times, and gripper change  
 272 time, must not exceed the given production period (19). The total floor space  
 273 required by the resources allocated to a cell must not exceed the available  
 274 floor space of the cell (20). Binary variables are enumerated in constraint  
 275 (22).

276 *4.2. MILP model for layout planning problem*

277 The MILP model for the layout planning problem extends the MILP  
 278 of [13] by minimizing the robot travel distance. The MILP is formulated as  
 279 follows:

$$\text{minimize } d^L + d^U + d^J + d^G \quad (23)$$

280 subject to

$$w_i = (1 - z_i)W_i + z_iH_i \quad \forall i \in \mathcal{I}_c \quad (24)$$

$$h_i = (1 - z_i)H_i + z_iW_i \quad \forall i \in \mathcal{I}_c \quad (25)$$

$$x_i \leq \frac{w_i}{2} \quad \forall i \in \mathcal{I}_c \quad (26)$$

$$x_i \leq \bar{W}_c - \frac{w_i}{2} \quad \forall i \in \mathcal{I}_c \quad (27)$$

$$y_i \geq \frac{h_i}{2} \quad \forall i \in \mathcal{I}_c \quad (28)$$

$$y_i \leq \bar{H}_c - \frac{h_i}{2} \quad \forall i \in \mathcal{I}_c \quad (29)$$

$$\alpha_{i,j} \leq 1 - \alpha_{j,i} \quad \forall i, j \in \mathcal{I}_c: i \neq j \quad (30)$$

$$\rho_{i,j} \leq 1 - \rho_{j,i} \quad \forall i, j \in \mathcal{I}_c: i \neq j \quad (31)$$

$$\alpha_{i,j} + \rho_{i,j} \geq 1 - \alpha_{j,i} - \rho_{j,i} \quad \forall i, j \in \mathcal{I}_c: i \neq j \quad (32)$$

$$(\alpha_{i,j} = 1) \implies y_i \geq y_j + \frac{h_i + h_j}{2} + M_{i,j} \quad \forall i, j \in \mathcal{I}_c: i \neq j \quad (33)$$

$$(\rho_{i,j} = 1) \implies x_i \geq x_j + \frac{w_i + w_j}{2} + M_{i,j} \quad \forall i, j \in \mathcal{I}_c: i \neq j \quad (34)$$

$$\delta_{i,j} = \delta_{ij}^x + \delta_{ij}^y \quad \forall i, j \in \mathcal{I}_c: i \neq j \quad (35)$$

$$\delta_{i,j}^x \geq x_i - x_j \quad \forall i, j \in \mathcal{I}_c: i \neq j \quad (36)$$

$$\delta_{i,j}^x \geq x_j - x_i \quad \forall i, j \in \mathcal{I}_c: i \neq j \quad (37)$$

$$\delta_{i,j}^y \geq y_i - y_j \quad \forall i, j \in \mathcal{I}_c: i \neq j \quad (38)$$

$$\delta_{i,j}^y \geq y_j - y_i \quad \forall i, j \in \mathcal{I}_c: i \neq j \quad (39)$$

$$d^L = \sum_{\substack{i \in \mathcal{R}_c, \\ j \in \mathcal{PS}_c}} d_{i,j} + \sum_{\substack{i \in \mathcal{PS}_c, \\ j \in \mathcal{AD}_c}} d_{i,j} + \sum_{\substack{i \in \mathcal{AD}_c, \\ j \in \mathcal{M}_c}} d_{i,j} + \sum_{\substack{i \in \mathcal{M}_c, \\ j \in \mathcal{R}_c}} d_{i,j} \quad (40)$$

$$d^U = \sum_{\substack{i \in \mathcal{R}_c, \\ j \in \mathcal{M}_c}} d_{i,j} + \sum_{\substack{i \in \mathcal{M}_c, \\ j \in \mathcal{PS}_c}} d_{i,j} + \sum_{\substack{i \in \mathcal{PS}_c, \\ j \in \mathcal{R}_c}} d_{i,j} \quad (41)$$

$$d^J = 2 \sum_{\substack{i \in \mathcal{R}_c, \\ j \in \mathcal{M}_c}} d_{i,j} + 2 \sum_{\substack{i \in \mathcal{M}_c, \\ j \in \mathcal{JS}_c}} d_{i,j} \quad (42)$$

$$d^G = 2 \sum_{\substack{i \in \mathcal{R}_c, \\ j \in \mathcal{GS}_c}} d_{i,j} \quad (43)$$

$$\alpha_{i,j}, \rho_{i,j} \in \{0, 1\} \quad \forall i, j \in \mathcal{I}_c: i \neq j \quad (44)$$

$$z_i \in \{0, 1\} \quad \forall i \in \mathcal{I}_c \quad (45)$$

281 In order to improve handling efficiency, the objective function (23) of  
 282 the layout planning problem is to minimize the robot travel distance of the  
 283 robot handling tasks such as part loading and unloading, jig change, and  
 284 gripper change. Constraints (24) and (25) define the effective dimensions  
 285 of items after accounting for rotations. Constraints (26) to (29) indicate  
 286 that the  $x$  and  $y$  coordinates of each item are restricted to fit within the  
 287 cell boundaries. Constraints (30) to (32) ensure that two distinct items are  
 288 either above, below, on the left or on the right of each other. These relative  
 289 positions are translated to absolute positions to guarantee that the items do  
 290 not overlap, including a margin, by Constraints (33) and (34).

291 The Manhattan-distance between distinct items are determined by Con-  
 292 straints (35) to (39). The path for part loading operation is defined as the  
 293 sum of the distances from the robot to the part stocker, from the part stocker  
 294 to the adjustment device, from the adjustment device to the machine, and  
 295 from the machine to the robot (40). The path for part unloading operation

296 is defined as the sum of the distances from the robot to the machine, from  
 297 the machine to the part stocker, and from the part stocker to the robot (41).  
 298 The path for jig change operation is defined as the sum of the distances from  
 299 the robot to the machine, from the machine to the jig stocker, from the jig  
 300 stocker to the machine, and from the machine to the robot (42). The path  
 301 for gripper change operation is defined as the sum of the distances from the  
 302 robot to the gripper stocker, and from the gripper stocker to the robot (43).  
 303 Variables representing the rotational state or positional relationship of items  
 304 are defined as binary values in constraints (44) to (45).

305 *4.3. Benders cuts formulation*

306 The layout planning MILP model outputs either a feasible layout or a  
 307 set of items that could not be placed together in a cell without overlapping.  
 308 If the layout planning problem is infeasible for a cell, additional constraints  
 309 (Benders cuts) are generated and fed back to the system configuration prob-  
 310 lem. The Benders cuts defined in this section are the ones proposed in [13],  
 311 adapted to the system configuration problem of 4.1. For the sake of self-  
 312 containedness, the cuts are described in this section.

313 Suppose that after solving the system configuration problem and re-  
 314 trieving the optimal solution, the layout planning problem does not find  
 315 a feasible layout for cell  $c$ . Let  $\mathcal{D}_c$  denote the set of machine-slot pairs  
 316 (i.e., machine  $m \in \mathcal{M}_c$  and its respective slot is an element of  $\mathcal{D}_c$ ) and  
 317  $\mathcal{R}_c, \mathcal{GS}_c, \mathcal{PS}_c, \mathcal{AD}_c, \mathcal{JS}_c$  denote the robots, gripper stockers, part stockers,  
 318 adjustment devices and jig stockers assigned to cell  $c$ , respectively and let  $N$   
 319 denote their total number, i.e.,  $N = |\mathcal{M}_c| + |\mathcal{R}_c| + |\mathcal{GS}_c| + |\mathcal{PS}_c| + |\mathcal{AD}_c| +$   
 320  $|\mathcal{JS}_c|$ . Since the cell does not admit a feasible layout, the assigned items  
 321 cannot be placed simultaneously in the cell. Equivalently, at most  $N - 1$  of  
 322 the items can be assigned to the cell in a feasible solution, hence,

$$\sum_{(m,n) \in \mathcal{D}_c} d_{c,m,n} + \sum_{r \in \mathcal{R}_c} b_{c,r} + \sum_{g \in \mathcal{GS}_c} z_{c,g}^{GS} + \sum_{k \in \mathcal{PS}_c} z_{c,k}^{PS} + \sum_{a \in \mathcal{AD}_c} z_{c,a}^{AD} + \sum_{j \in \mathcal{JS}_c} z_{c,j}^{JS} \leq N - 1 \quad (46)$$

323 is a valid inequality for the system configuration problem, and it cuts the  
 324 current configuration by not letting all the chosen items be assigned to cell  
 325  $c$  simultaneously. This type of cut is referred to as a *no-good cut*.

326 If the items assigned to a cell have no feasible layout, replacing one item  
 327 with a larger item cannot result in a feasible layout either. Therefore, a

328 stronger cut can be derived by extending the item set of the no-good cut  
 329 with further items that are larger than the original ones. For this purpose, a  
 330 partial ordering  $\succeq$  of the items is defined for items  $i$  and  $j$  as follows:  $i \succeq j$  if  
 331 and only if  $\max\{W_i, H_i\} \geq \max\{W_j, H_j\}$  and  $\min\{W_i, H_i\} \geq \min\{W_j, H_j\}$ .  
 332 Then, the inequality

$$\begin{aligned} \sum_{(m,n) \in \mathcal{D}_c} \sum_{n' \succeq n} d_{c,m,n'} + \sum_{r \in \mathcal{R}_c} \sum_{r' \succeq r} b_{c,r'} + \sum_{g \in \mathcal{GS}_c} \sum_{g' \succeq g} z_{c,g'}^{GS} + \sum_{k \in \mathcal{PS}_c} \sum_{k' \succeq k} z_{c,k'}^{PS} \\ + \sum_{a \in \mathcal{AD}_c} \sum_{a' \succeq a} z_{c,a'}^{AD} + \sum_{j \in \mathcal{JS}_c} \sum_{j' \succeq j} z_{c,j'}^{JS} \leq N - 1 \end{aligned} \quad (47)$$

333 is also valid, it is not satisfied by the current solution, and it dominates the  
 334 original no-good cut.

335 Moreover, if a set of items does not fit into cell  $c$ , then they do not fit  
 336 into a smaller cell either. To formalize this observation, a partial ordering  
 337 similar to the one above is defined over cells by letting  $c \succeq c'$  for two cells  $c$   
 338 and  $c'$  if and only if  $\max\{\bar{W}_c, \bar{H}_c\} \geq \max\{\bar{W}_{c'}, \bar{H}_{c'}\}$  and  $\min\{\bar{W}_c, \bar{H}_c\} \geq$   
 339  $\min\{\bar{W}_{c'}, \bar{H}_{c'}\}$ .

340 By combining the two ideas, i.e., that items cannot be replaced by larger  
 341 items, and the cell cannot be replaced by a smaller cell, the following, even  
 342 stronger cut can be derived:

$$\begin{aligned} \sum_{(m,n) \in \mathcal{D}_c} \sum_{n' \succeq n} d_{c',m,n'} + \sum_{r \in \mathcal{R}_c} \sum_{r' \succeq r} b_{c',r'} + \sum_{g \in \mathcal{GS}_c} \sum_{g' \succeq g} z_{c',g'}^{GS} + \sum_{k \in \mathcal{PS}_c} \sum_{k' \succeq k} z_{c',k'}^{PS} \\ + \sum_{a \in \mathcal{AD}_c} \sum_{a' \succeq a} z_{c',a'}^{AD} + \sum_{j \in \mathcal{JS}_c} \sum_{j' \succeq j} z_{c',j'}^{JS} \leq N - 1 \quad \forall c': c' \preceq c. \end{aligned} \quad (48)$$

343 The above cuts (48) are referred to as *lifted cuts*. The cuts are generated for  
 344 all cells with no feasible layout, added to the MILP formulation of the system  
 345 configuration problem, which is then solved again, as depicted in Figure 1.  
 346 The procedure stops when all cells admit a feasible layout.

## 347 5. Computational experiments

348 The effectiveness of the proposed method was evaluated in numerical  
 349 experiments involving the design of an automated machining cell system. In  
 350 these experiments, the following two methods were compared:

351 (i) The baseline method, which implemented only the no-good cuts (46).

352 (ii) The advanced method, which implemented the lifted cuts (48).

353 The details of the problem instances and the experimental conditions are  
354 described in Section 5.1, and the experimental results are discussed from  
355 the perspective of computational efficiency and industrial effectiveness in  
356 Section 5.2.

357 *5.1. Experimental conditions*

358 The resource candidates included 5 types of machines, robots and gripp-  
359 pers, 3 types of part stockers, gripper stockers and jig stockers. The 5 types  
360 of products have different shapes and sizes, thus, a robot requires a product-  
361 specific gripper to grasp the product precisely. The sizes of the gripper  
362 stocker and jig stocker were assumed to be such that a higher price allowed  
363 more layers to be stacked using vertical space, and the smaller the occupied  
364 floor space becomes. The dimensions of the gripper are irrelevant because  
365 the gripper itself is placed either on a gripper stocker or attached to a robot.  
366 The margin between resources was uniformly set to 200 mm. Ten cells with  
367 varying available floor space were defined.

368 The MILP models and Benders cuts were implemented in Mosel language  
369 and FICO Xpress [50] version 9.2 was used to solve the MILP problem. The  
370 experiments were performed on a computer with i7-10700K CPU @ 3.80GHz,  
371 64.0 GB RAM, and Windows operating system. The limit of calculation time  
372 was set to 3600 seconds for each problem instance.

373 In order to evaluate the computational efficiency of the Benders method,  
374 problem instances were generated by controlling problem size and applying  
375 random perturbations to the original data set described in Section 5.1. The  
376 problem size was controlled by varying the number of cells  $|C| \in \{5, 10\}$   
377 and the number of product types  $|P| \in \{5, 10, 20\}$ . For each problem size,  
378 five random instances were generated, resulting in a total of 30 instances.  
379 Specifically, the random perturbations were applied to the production de-  
380 mand volume, process time, loading time, unloading time, and jig change  
381 time.

382 *5.2. Results*

383 *5.2.1. Computational efficiency*

384 Table 3 shows the computational results averaged on the instances of the  
385 different problem sizes. Columns  $C$  and  $P$  show the number of product types  
386 and available cells, respectively. The columns of the table are divided into two

387 groups: (i) “Baseline method” and (ii) “Advanced method”. Column “Opt.”  
 388 contains the number of instances for which a solution with proven optimality  
 389 was found, column “Avg. time  $\pm$  SD” shows the average calculation time  
 390 and its standard deviation (SD) in seconds. The average was taken over all  
 391 instances of a problem size, including those with no optimal solution found  
 392 within the time limit. The relative difference of the average runtimes of the  
 393 two methods as percentage is also shown in column “ $\Delta$ time”.

394 For  $C = 5$ , on each problem size, the advanced method dominated the  
 395 baseline method in terms of number of optimal solutions and average running  
 396 times. For  $C = 10$ , the advance method found optimal solution 7 times out  
 397 of 15, while the baseline method only twice. Only the largest problem size  
 398 proved to be too difficult for the advanced method consistently. Overall,  
 399 the baseline method found 14 optimal solution, whereas the advance method  
 400 found 22. That, together with the significant reduction in computational  
 401 time confirms the effectiveness of the advanced method.

Table 3: Comparison of computation results between baseline and proposed methods.

Parameter		Baseline method			Advanced method			
C	P	Opt	Avg. time $\pm$	SD (s)	Opt	Avg. time $\pm$	SD (s)	$\Delta$ time %
5	5	5	527 $\pm$	199	5	145 $\pm$	69	-73%
	10	5	954 $\pm$	262	5	455 $\pm$	126	-52%
	20	2	2,692 $\pm$	1,141	5	1,410 $\pm$	945	-48%
10	5	2	2,807 $\pm$	997	4	1,021 $\pm$	1,313	-64%
	10	0	3,600 $\pm$	0	3	2,965 $\pm$	662	-18%
	20	0	3,600 $\pm$	0	0	3,600 $\pm$	0	0%

402 To more clearly demonstrate the effectiveness of the advanced method,  
 403 detailed results are provided for an instance of size  $C = 10$  and  $P = 5$ , where  
 404 advanced method achieved the greatest reduction in the absolute value of the  
 405 average calculation time from 2807 to 1021 seconds. Figures 2a and 2b show  
 406 the objective value for the two methods compared to the computational time  
 407 and the number of iterations, respectively. The baseline method was unable  
 408 to find a solution within one hour, while the advanced method managed to  
 409 find the optimal solution in 408 seconds. Figures 2c and 2d show the changes  
 410 in the number of generated cuts compared to the the calculation time and  
 411 the number of iterations, respectively. In the case of the baseline method,  
 412 after one hour had elapsed, the number of iterations was 142 and the total

413 number of cuts was 293. On the other hand, in the advanced method, when  
 414 the optimal solution was found, the number of iterations was 62 and the  
 415 total number of cuts was 304. These results show that the advanced method  
 416 generates more cuts per iteration than the baseline method, and that the  
 417 computational time for solving higher-level problems is reduced due to the  
 418 effects of these cuts.

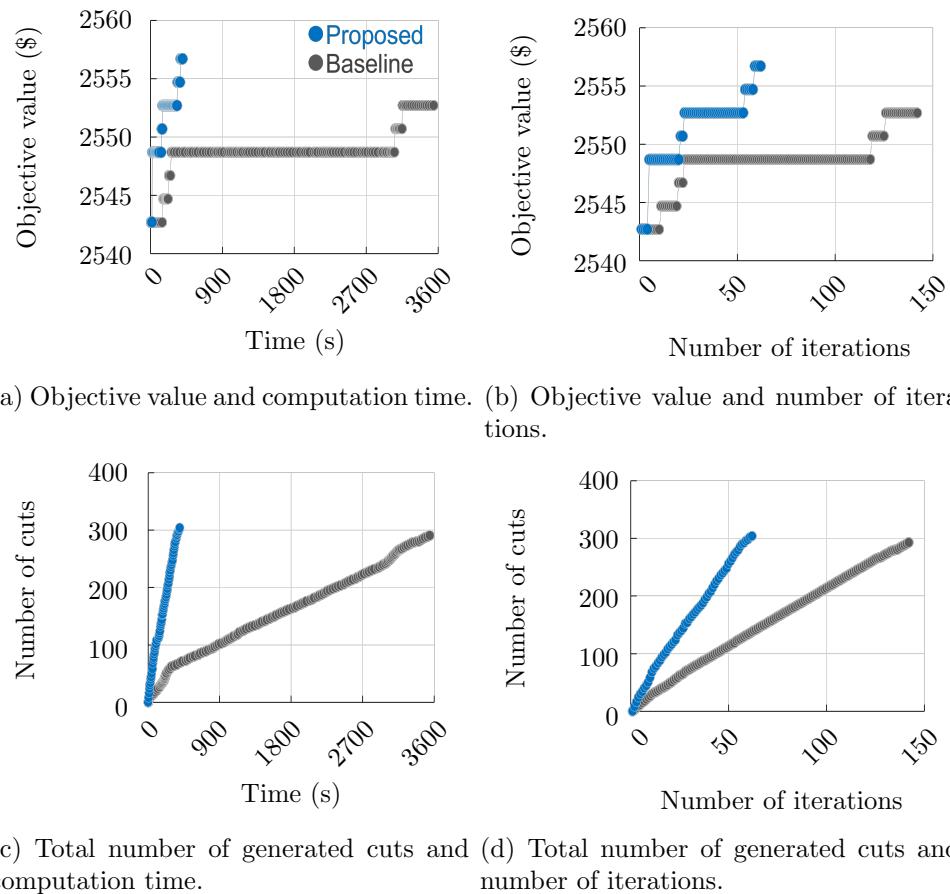


Figure 2: Comparison of baseline and advanced methods for an instance: objective value and total number of cuts versus computation time and number of iterations.

419 *5.2.2. System configuration and layout for an instance*

420 To evaluate the practicality of the system configuration obtained by the  
 421 proposed method, the detailed configuration of the optimal solution is shown

422 in Figure 3. The physical location of the cells is ignored, and the cells are  
 423 simply arranged from top left to bottom right. The area enclosed by the red  
 424 frame represents the available floor space of each cell.

425 The solution of the system configuration problem proposed building three  
 426 cells of the available 10 cell locations, Cells 4, 5, and 7. Each cell was appro-  
 427 priately equipped with machine tools, robots, grippers, part stockers, adjust-  
 428 ment devices, and jig stockers. In Cell 5, multiple grippers are assigned to  
 429 the robot, hence, gripper stockers are appropriately assigned to store unused  
 430 grippers. The obtained results match the acceptable configuration that can  
 431 be used in actual manufacturing sites, and the practicality of the solution  
 432 method was confirmed.

433 In Cell 4, five items are arranged within the available floor space of the  
 434 cell. Robot R5 placed in the center, transporting parts to machine M3, part  
 435 stocker PS1 and adjustment device AD1, also transporting and placing jigs  
 436 in jig stocker JS2. Since Cell 4 is a single-gripper cell, no gripper stocker is  
 437 needed as the robot is always equipped with the only gripper. There is a  
 438 margin between resources as space for maintenance work by human in case a  
 439 resource fails or stops during daily operation. As well as Cell 4, the resources  
 440 are arranged around the robot and arranged within the available floor space  
 441 in Cell 5. A difference from Cell 4 is that two gripper stockers (GS1 and  
 442 GS3) have been assigned to the cell to store the gripper not attached to the  
 443 robot.

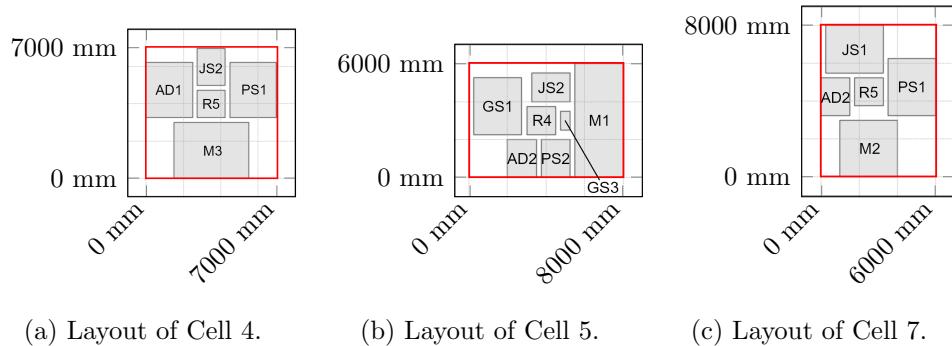


Figure 3: Visualization of layout for an instance.

444 **6. Industrial case study**

445 *6.1. Development of a line design software tool*

446 After confirming the computational efficiency of the proposed methods,  
447 a line design software tool incorporating these methods was implemented,  
448 see Figures 4 and 5. In the developed workflow, the engineer first manu-  
449 ally prepares the input data in Excel tables and uploads them to the web  
450 application, which stores them in a relational database. The engineer can  
451 define multiple scenarios to explore possible configurations and layouts (Fig-  
452 ure 4). For this purpose, the web application invokes an implementation of  
453 the proposed MILP models and algorithms using FICO Xpress. When the  
454 calculation completes—either by reaching an optimal solution or by hitting  
455 the time limit—the engineer reviews the solver output in the web application,  
456 including the 2D layout diagram as shown in Figure 5.

457 If the solution satisfies all requirements of the engineer, the system con-  
458 figuration and layout information is exported as an XML file, serving as the  
459 interface to the commercial 3D simulator Visual Components [51]. If the so-  
460 lution requires further adjustments, these can be performed either in the web  
461 application by adjusting the input parameters of the solver, or directly in the  
462 3D simulator. This iterative workflow is presented later in Section 6.3.2.

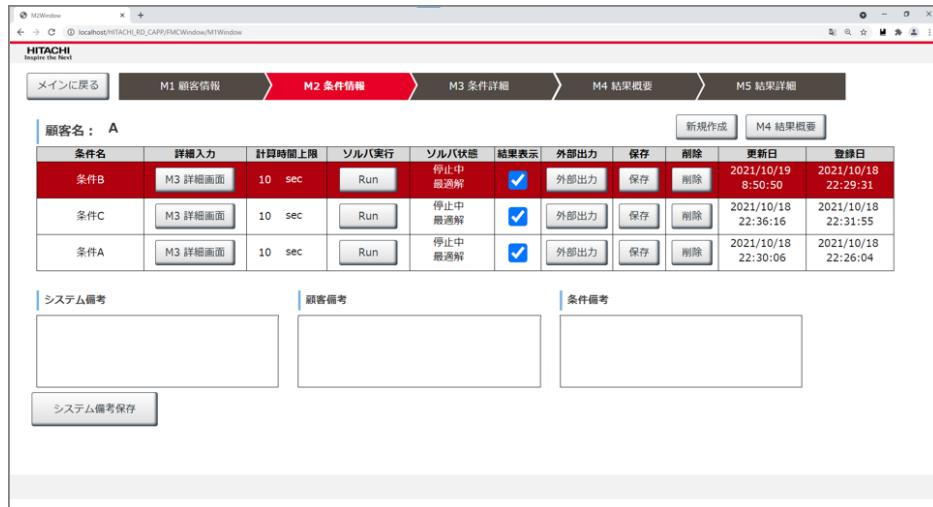


Figure 4: Web-based graphical user interface of the developed decision support tool: def-  
inition of multiple scenarios for what-if-analysis.

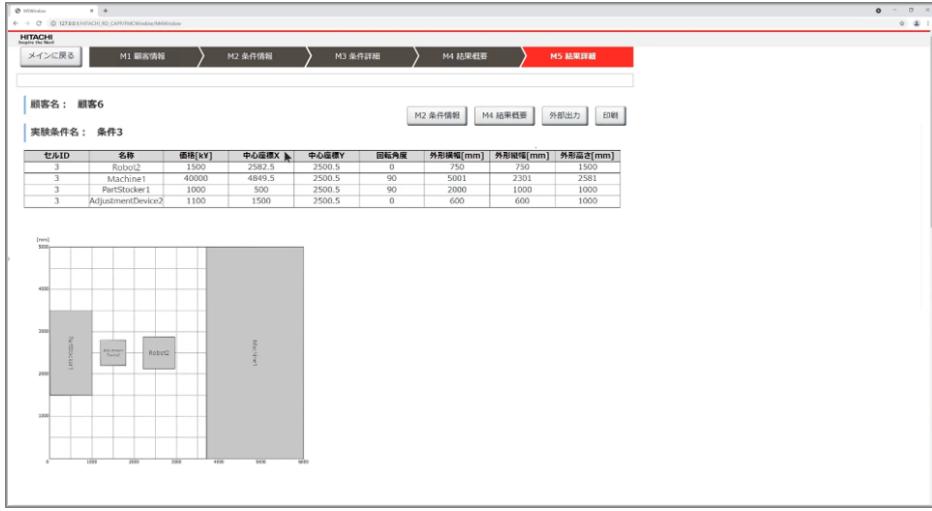


Figure 5: Web-based graphical user interface of the developed decision support tool: 2D visualization of the configuration and layout.

### 463 6.2. Problem instance

464 The sample problem instance includes a single product with a demand of  
 465 7200 units per year. The process time for each machine type was calculated  
 466 based on CAM and skilled workers' input, resulting in values around 30  
 467 minutes per unit. The higher the machine cost, the shorter the process time  
 468 tended to be. As shown in Table 4, the resource candidates included 5 types  
 469 of machines, 5 types of robots, 5 types of grippers, 3 types of part stockers,  
 470 and 3 types of jig stockers. Since only one type of product was involved,  
 471 a single gripper sufficed, eliminating the need for a gripper stocker. The  
 472 higher the price of a part stocker, adjustment device, and jig stocker, the  
 473 more layers can be stacked using the vertical space, and the smaller floor  
 474 space they occupy. The dimensions of the gripper are not defined because  
 475 the gripper itself is attached to the robot. The instance included a single  
 476 available cell with a rectangular floor space measuring 7,000 mm by 5,000  
 477 mm. The minimum margin between resources was set to 600 mm. Note  
 478 that these item properties are different from those used in the computational  
 479 experiments.

Table 4: Resource candidates in the industrial case study.

Category	Name	Purchase price (\$)	Width (mm)	Height (mm)
Machine	M1	573,000	4,410	2,700
	M2	498,000	5,221	4,811
	M3	673,000	5,425	2,995
	M4	434,000	2,970	3,831
	M5	348,000	3,865	1,842
Robot	R1	10,000	1,500	1,500
	R2	15,000	1,500	1,500
	R3	20,000	1,500	1,500
	R4	25,000	1,500	1,500
	R5	30,000	1,500	1,500
Gripper Hand	G1	5,000	-	-
	G2	6,000	-	-
	G3	7,000	-	-
	G4	9,000	-	-
	G5	10,000	-	-
Part stocker	PS1	14,000	2,300	900
	PS2	12,000	2,500	1,000
	PS3	10,000	3,000	1,500
Adjustment device	AD1	9,000	700	700
	AD2	6,000	1,400	1,400
	AD3	4,000	2,000	2,000
Jig stocker	JS1	14,000	700	700
	JS2	10,000	1,400	700
	JS3	6,000	1,400	1,400

480 *6.3. Results*

481 *6.3.1. System configuration and layout*

482 The results of conventional manual design are shown in Table 5 and Fig-  
 483 ure 6a, whereas those of the proposed automated method are presented in  
 484 Table 6 and Figure 6b. Both solutions satisfy all technological and geometric  
 485 constraints of the model. Yet, the solutions apply slightly different config-  
 486 urations: the automated solution included a cheaper but larger part stocker  
 487 (PS3 vs. PS1) and jig stocker (JS3 vs. JS1) compared to the manual de-  
 488 sign. This configuration still satisfies floor space constraints while it incurs  
 489 a 1.7% lower investment cost (634,000\$ vs. 646,000\$). Despite the use of  
 490 larger items, the automated solution also decreased the robot travel distance  
 491 by 1.8%, from 38,070 mm to 37,400 mm.

Table 5: Results obtained through manual design. Columns  $x$  and  $y$  indicate the position of the midpoints the items.

Resource name	Investment cost (\$)	Width (mm)	Height (mm)	$x$ (mm)	$y$ (mm)	Rotated
M1	573,000	4,410	2,700	1,350	2,205	90°
R5	30,000	1,500	1,500	4,250	2,250	0°
G2	6,000	-	-	-	-	-
PS1	14,000	2,300	900	6,000	2,500	90°
AD1	9,000	700	700	5,000	650	0°
JS1	14,000	700	700	4,350	3,850	0°

Table 6: Results obtained by the proposed automated methods. Columns  $x$  and  $y$  indicate the position of the midpoints of the items.

Resource name	Investment cost (\$)	Width (mm)	Height (mm)	$x$ (mm)	$y$ (mm)	Rotated
M1	573,000	4,410	2,700	1,350	2,795	90°
R5	30,000	1,500	1,500	4,050	2,795	0°
G2	6,000	-	-	-	-	-
PS3	10,000	3,000	1,500	6,150	2,795	90°
AD1	9,000	700	700	4,450	4,495	0°
JS3	6,000	1,400	1,400	4,000	745	0°

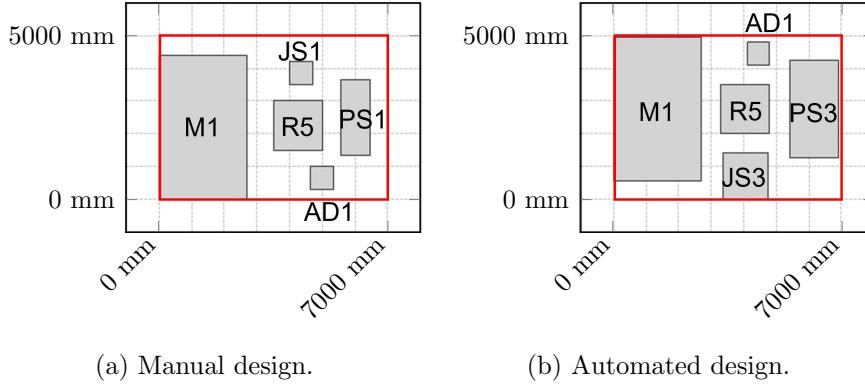


Figure 6: Solutions obtained via manual design (a) and by the proposed automated method (b).

492     6.3.2. *Manual adjustments*

493     Figure 7 shows the 3D layouts before and after the manual modifications  
 494     by the engineer. The layout before modifications (Figure 7a) was automatically  
 495     generated by the solver. Based on their background knowledge, the  
 496     engineer made the following modifications:

- 497     • In the layout before modification, safety fences were installed around  
 498       the robot to prevent collisions with human operators (Figure 7a). The  
 499       engineer repositioned the posts of the fence to reduce the total length,  
 500       which resulted in a slight reduction in investment cost (Figure 7b).
- 501     • In general, machines equipped with automatic tool-changing functions  
 502       have tool magazines arranged on their sides to store cutting tools, such  
 503       as drills, milling cutters, and turning tools. The selected machine has  
 504       a tool magazine, which is not depicted clearly in the model in order  
 505       to protect confidential information. Access to the tool magazine for  
 506       maintenance and cleaning required the operator to stop the robot in the  
 507       original layout (Figure 7a). In order to allow the operator to access the  
 508       tool magazine from outside the safety fence, the engineers repositioned  
 509       the fence in the area below the robot (Figure 7b). This repositioning  
 510       was not essential, but the engineers decided that it would satisfy the  
 511       floor space constraints and improve accessibility to the tool storage  
 512       magazine.
- 513     • The space in front of the machine tool magazine was reduced by repo-

514 sitioning the safety fence, so the positions of the jig stocker and the  
515 smaller adjustment device were swapped.

516 • Finally, the layout was fine-tuned by moving items as close to the  
517 robot as possible while ensuring that the movement of the robot is  
518 not hindered and that all items are accessible by the human operator  
519 for maintenance. It is noted that while the resulting distances slightly  
520 violate the minimum margins defined in the input of the solver, the  
521 engineer judged that the overall layout still satisfies all accessibility  
522 requirements.

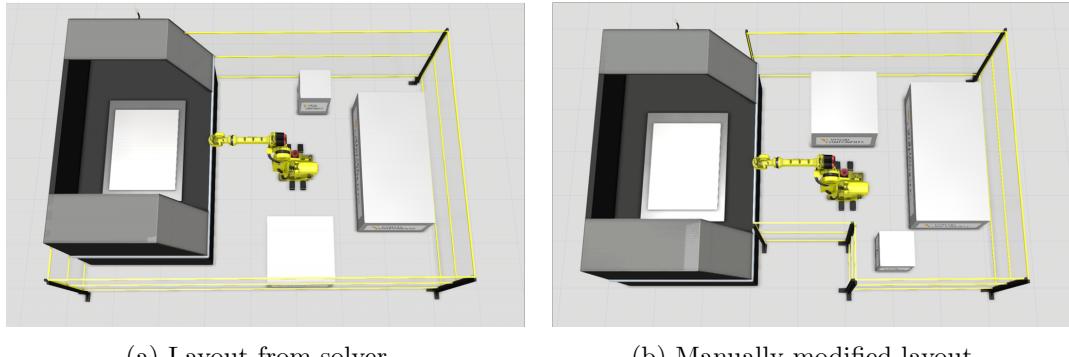


Figure 7: Comparison between the layout computed by the solver (a) and the layout adjusted manually (b).

523 *6.3.3. Comparison of workflow and man-hours*

524 As shown in Figure 8a, the conventional workflow of line design contains  
525 the following steps:

526 1. Receive requirements from customer.  
527 2. Design the system configuration. This process takes about 10 hours,  
528 and the system configuration is developed based on the engineer's ex-  
529 perience and past cases.  
530 3. Design the layout based on the system configuration. The layout is  
531 designed over about 8 hours, while revising the system configuration as  
532 necessary.

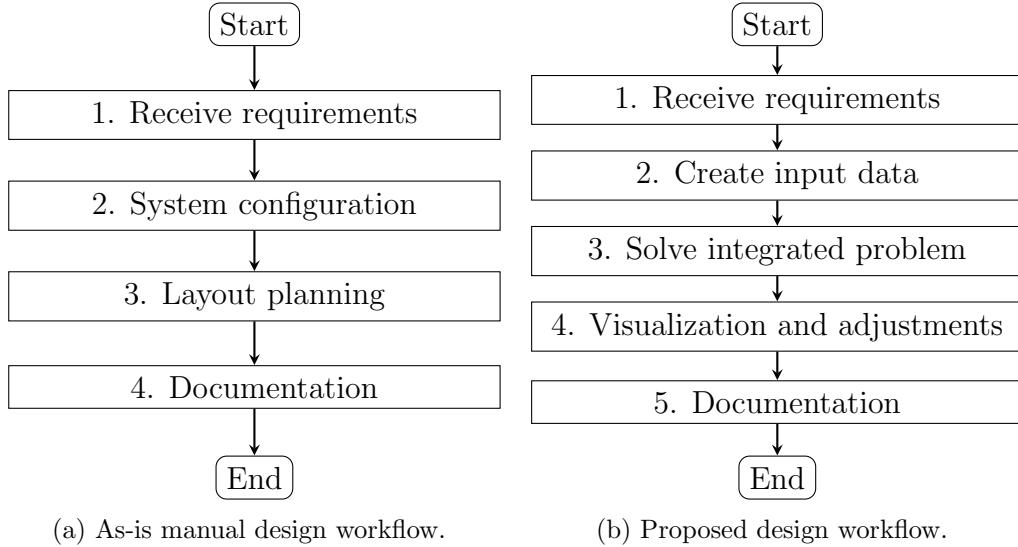


Figure 8: Comparison between the as-is manual design workflow (a) and the proposed design workflow using the developed tool (b).

533 4. Create documents to present to customer. The engineer estimated that  
 534 it takes about 4 hours to create documents to explain the results to the  
 535 customer.

536 In total, this process required about 22 hours of work.

537 On the other hand, as shown in Figure 8b, the workflow using the newly  
 538 introduced line design support tool is as follows:

- 539 1. Receive requirements from customer.
- 540 2. Create input data. The developed tool supports the engineer in preparing  
 541 the input data, which hence takes only 7 minutes.
- 542 3. Solve the integrated problem. Finding the optimal configuration and  
 543 layout using the proposed solution approach takes 1 minute.
- 544 4. Visualization and adjustments. The results from the automated solver  
 545 are automatically converted into a 3D simulation model in Visual Components,  
 546 where engineers make all necessary adjustments. This process  
 547 took 19 minutes.

548 5. Create documents to present to the customer. As before, this was  
 549 estimated to take 4 hours.

550 Hence, the newly introduced workflow reduced the total man-hours for  
 551 system design to 4.5 hours, compared to the 22 hours required using the  
 552 conventional manual workflow, see Figure 9. This significant improvement  
 553 in efficiency is due to the simultaneous optimization of system configuration  
 554 and layout, as well as the rapid layout confirmation in the 3D simulator.  
 555 This has freed up engineers from repetitive tasks, allowing them to respond  
 556 to customers with system design results in a shorter amount of time.

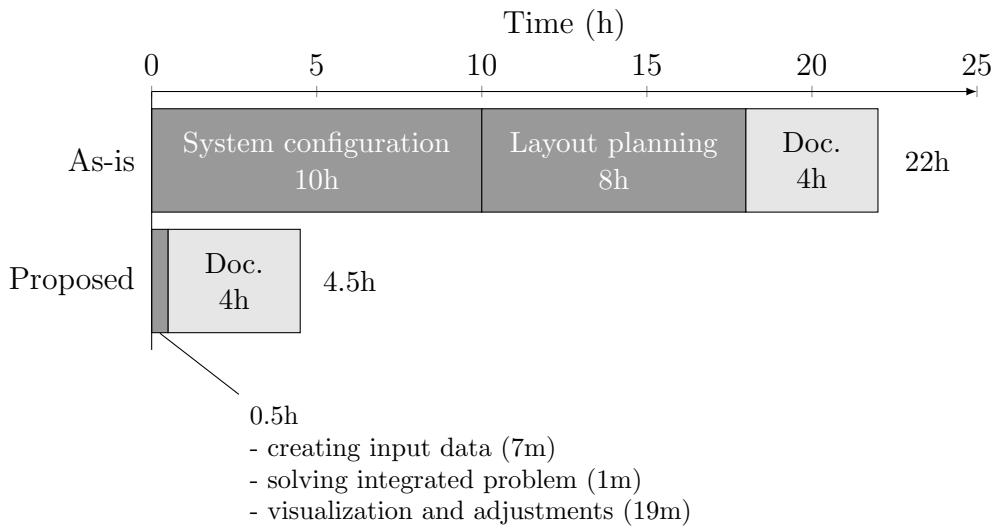


Figure 9: Comparison of the man-hours required for system design using the as-is manual workflow and the proposed workflow using the developed tool.

557 *6.4. Sensitivity analysis*

558 Depending on the requirements of different customers, the values of input  
 559 parameters for the proposed model may naturally differ from the values de-  
 560 fined in the case study above. Therefore, a sensitivity analysis was performed  
 561 in order to evaluate the effect of input parameter values on solutions, as well  
 562 as to provide further insight into model robustness.

563 *6.4.1. Experimental setup*

564 The instance of the industrial case study described in Section 6.2 was  
565 selected as the baseline. Three key groups of parameters were selected for  
566 variation in the experiments as follows:

567 (i) Process times  $T_{p,n}^P$  on the machines. A significant increase in process  
568 times implies that either faster and more expensive machines, or a  
569 higher number of machines is required to satisfy the same demand vol-  
570 ume.

571 (ii) Handling times by the robots, including part loading times  $T_{p,r}^L$ , part  
572 unloading times  $T_{p,r}^U$ , gripper change times  $T_{p,r}^G$ , and jig change times  
573  $T_{p,n,r}^J$ . A significant increase in handling times implies that a more  
574 powerful, and accordingly, more expensive robot is required to satisfy  
575 the given demand.

576 (iii) Cell sizes. For example, a 5% increase in cell size means that the width  
577 and height of a cell are simultaneously increased by 5%, resulting in the  
578 same aspect ratio, and a floor space  $\bar{S}_c$  10.25% larger than the original  
579 value.

580 For each parameter group, six additional experimental runs were performed  
581 with  $\pm 5\%$ ,  $\pm 15\%$ , and  $\pm 25\%$  deviation from the baseline value.

582 *6.4.2. Results and discussion*

583 The results of the sensitivity analysis are shown in Figure 10. The figure  
584 is composed of three graphs corresponding to the key parameter groups:  
585 (a) process times, (b) handling times, and (c) cell sizes. In each graph,  
586 the horizontal axis indicates the difference of the parameter values from the  
587 baseline in percents, and the vertical axis shows the resulting investment  
588 cost. Each graph uses a unique vertical-axis scale to enhance the readability  
589 of the results.

590 Figure 10a shows that variations in process times caused step-like changes  
591 in investment costs. Small changes ( $\pm 5\%$ ) had no impact on the cost, whereas  
592 larger changes ( $\pm 15\%$  and  $\pm 25\%$ ) significantly altered it. The increase from  
593 0% to +15% raised the cost from 634,000\$ to 816,000\$, since one additional  
594 cell was required to satisfy the demand volume. However, the cost did not  
595 simply double from the baseline, because the machine M1 of the baseline was  
596 replaced with the cheaper machine M5. The increase from +15% to +25%

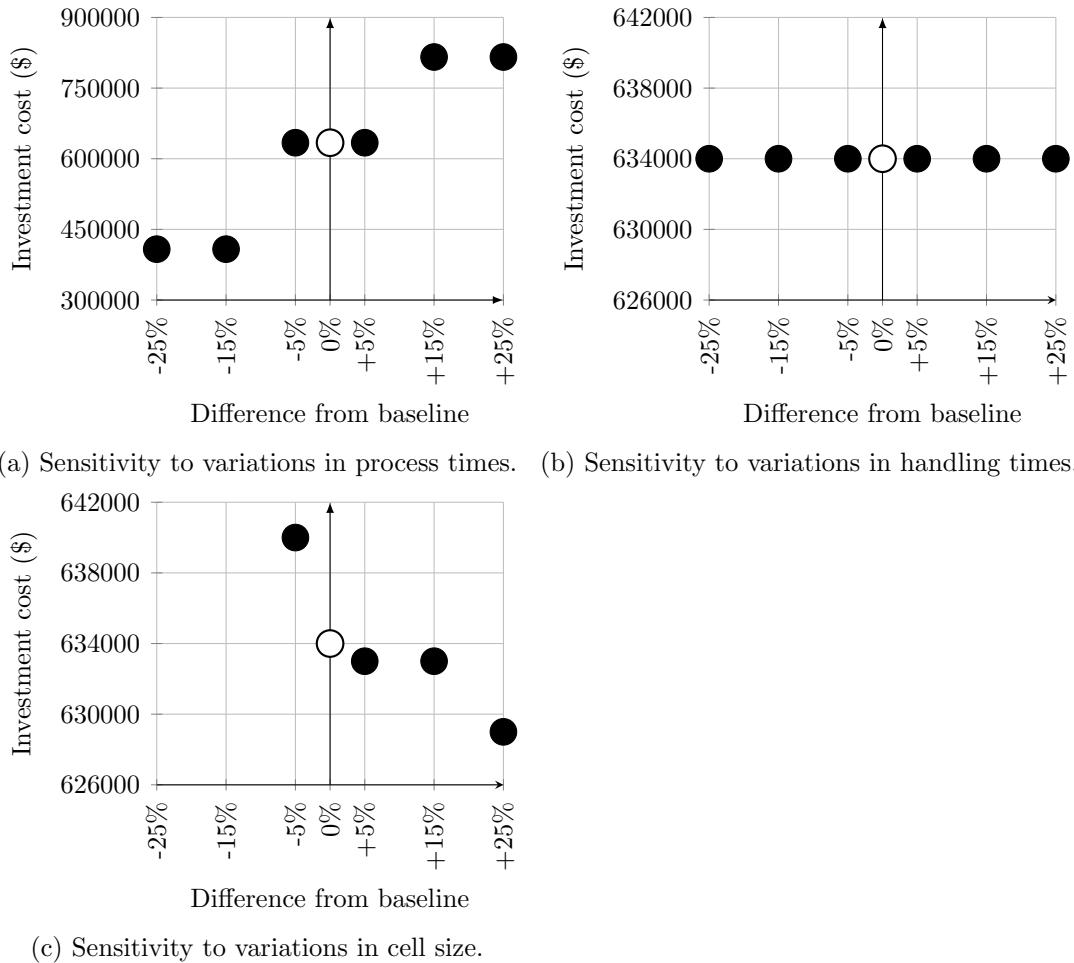


Figure 10: Results of sensitivity analysis. Solid marks indicate the perturbed instances, empty mark indicates the baseline. Optimal solutions were found for all conditions except for -15% and -25% cell size.

597 did not alter the cost; however, a further increase in process times would  
598 gradually require more and more powerful machines and additional cells at  
599 the price of higher investment costs.

600 A  $-15\%$  reduction of process times decreased the cost to 408,000\$ in the  
601 single cell, mainly due to the replacement of machine M1 with the cheaper  
602 alternative M5, which was sufficient to satisfy the given demand in the mod-  
603 ified scenario. In parallel, adjustment device AD1 was replaced with AD3  
604 (significantly cheaper but larger than AD1), whereas fixture stocker FS3 was  
605 replaced by FS2 (somewhat more expensive but smaller than FS3). Overall,  
606 the application of the new, less expensive combination of AD3 and FS2 was  
607 made possible by using the smaller machine M5. A further decrease to  $-25\%$   
608 had no impact on the cost because the solution at  $-15\%$  already applied the  
609 lowest-cost machine M5.

610 Figure 10b illustrates that variation in robot handling times did not influ-  
611 ence investment costs. Even large changes ( $\pm 15\%$  and  $\pm 25\%$ ) had no impact,  
612 because handling times (e.g., part loading and unloading times of approx-  
613 imately 2 minutes) were far from being a bottleneck. It should be noted  
614 that in other applications, e.g., where a single robot serves many machines  
615 in large cells, the model may become sensitive to handling times as well.

616 Figure 10c presents an inverse relationship between cell size and invest-  
617 ment cost. Even small changes ( $\pm 5\%$  in width and height, corresponding  
618 to  $\pm 10.25\%$  in floor space) altered the optimal solution, indicating that the  
619 model is rather sensitive to cell size. An increase of  $+5\%$  reduced the cost  
620 to 633,000\$ by replacing the adjustment device AD1 with the larger but  
621 cheaper AD2. A further increase to  $+25\%$  decreased the cost to 629,000\$  
622 by replacing part stocker PS2 and adjustment device AD2 with PS3 and  
623 AD3, respectively. Since the solution at  $+25\%$  already contains the cheapest  
624 resources, any further increase in cell size will have no impact on the solution.

625 The decrease in cell size to  $-5\%$  raised the investment cost to 640,000\$  
626 because the reduction in floor space necessitated the selection of smaller but  
627 more expensive resources. Accordingly, part stocker PS3 and fixture stocker  
628 FS3 were replaced by PS2 and FS2, respectively. A further decrease to  $-15\%$   
629 or  $-25\%$  rendered the problem infeasible due to insufficient floor space.

630 In summary, the results of the sensitivity analysis show that the model,  
631 at least in the current application, is robust to variations in handling times.  
632 At the same time, it is sensitive to process times and cell size, since these two  
633 factors are the bottlenecks in production system configuration. Even small  
634 changes ( $\pm 5\%$ ) in cell size alter the optimal solution, and a larger decrease

635 can render the problem instance infeasible. These findings further underscore  
636 the importance of integrated system configuration and layout planning.

637 **7. Conclusions and future work**

638 *7.1. Conclusions*

639 This study presented a logic-based Benders decomposition framework for  
640 solving the integrated production system configuration and layout planning  
641 problem, as well as a detailed case study about the application of the ap-  
642 proach in a real industrial environment. The system configuration problem  
643 was treated as the Benders master problem, whereas the layout problems re-  
644 lated to individual cells as Benders subproblems. Problem-specific lifted cuts  
645 ensured the computational efficiency of the approach, which was illustrated  
646 in computational experiments on randomized problem instances with up to  
647 20 products and 10 cells.

648 Even more importantly, an industrial case study was conducted to demon-  
649 strate the applicability of the approach in a real-world industrial setting. The  
650 integration of the automated planning tool into the overall planning work-  
651 flow was described in detail, along with the modifications made by the human  
652 expert to the automated solution before its physical implementation. The  
653 results of the conventional manual planning workflow were also compared to  
654 those obtained using the automated planning tool. In the case study, the  
655 automated planning tool reduced the man-hours required for system design  
656 from 22 hours to 4.5 hours, compared to the conventional manual work-  
657 flow. These results confirm that the proposed approach is an effective tool  
658 for designing cellular manufacturing systems that minimize investment cost,  
659 considering all constraints that stem from required throughput, technology,  
660 and limited floor space.

661 *7.2. Future work*

662 We consider the following four directions of particular interest for future  
663 research: (A) metaheuristics for solving large instances, (B) process division  
664 into multiple cells, (C) integration with scheduling, and (D) multi-objective  
665 optimization including additional key performance indicators (KPIs) such as  
666 environmental aspects.

667 While the mathematical programming solution approach presented in this  
668 paper could solve instances of industrially relevant size to proven optimality,

669 in applications involving significantly larger production systems, computational  
670 efficiency can pose a significant challenge. Accordingly, the development  
671 of metaheuristic solution techniques for obtaining close-to-optimal sol-  
672 lutions for large instances (A) is an important direction for future research.  
673 This is particularly relevant for the configuration problem (Benders master  
674 problem), since the layout problem (Benders subproblem) could be solved  
675 orders of magnitude faster, and the size of the latter, i.e., the number of  
676 items to be placed in a single cell, is not expected to increase significantly.  
677 Matheuristics, such as large neighborhood search, can be particularly attrac-  
678 tive, since these can be implemented on top of the current MILP model with  
679 relatively low effort.

680 Regarding (B), this research assumed that each product completes all  
681 processes within a single cell. In order to generalize the proposed method  
682 to applications where a single product is processed across multiple cells, it  
683 is necessary to create a layout plan for the entire system that takes into  
684 account the transfer time between cells based on the process order. Using  
685 the terminology of FLP, this requires the integration of inter-cell and intra-  
686 cell layout planning with system configuration.

687 Next, as for (C), this paper addressed production system configuration  
688 separately from the planning problems related to the line operation stage,  
689 such as detailed production scheduling. Consequently, certain aspects of the  
690 system behavior, such as changeover times, had to be estimated without pre-  
691 cise operational-phase data. This can be particularly problematic in case of  
692 gripper changeovers, which can occur frequently, e.g., if a single robot mov-  
693 ing along a linear rail serves a high number of machines. The key challenge,  
694 therefore, is to provide accurate foresight into the operational stage, includ-  
695 ing possible future production schedules, in order to estimate changeover  
696 times more reliably.

697 Finally, regarding (D), in recent years, there has been a growing need for  
698 environmentally friendly products that aim to achieve carbon neutrality, and  
699 there is demand from company executives for a production line design that  
700 takes into account new KPIs such as energy consumption. One of the issues  
701 for the future is to expand the proposed method, which aims to minimize ini-  
702 tial investment costs, into a multi-objective optimization approach that also  
703 considers operational costs, including energy consumption. For this purpose,  
704 it is necessary to take on the challenge of predicting energy consumption  
705 even in the early line design stage, before any measurements on the particu-  
706 lar physical system could be performed. In applications where a new system

707 is built from known equipment, a possible approach for this is to apply energy  
708 state models to characterize the consumption of all relevant equipment, and  
709 to integrate the energy state models directly into the mathematical model of  
710 production system configuration. Addressing these issues is expected to lead  
711 to more practical and sustainable production system designs.

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718 **CRedit authorship contribution statement**

719 **Hiroyuki Sakata:** methodology, software, investigation, validation, writing–  
720 original draft. **Péter Dobrovoczki:** methodology, software, formal analy-  
721 sis, writing–review & editing. **Daisuke Tsutsumi:** supervision, concep-  
722 tualization, methodology, validation. **András Kovács:** conceptualization,  
723 methodology, writing–review & editing.

724 **Declaration of competing interest**

725 The authors declare that they have no known competing financial inter-  
726 ests or personal relationships that could have appeared to influence the work  
727 reported in this paper.

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